
CAPITAL BUDGET MONITORING REPORT – 31 March 2018

1 EXECUTIVE SUMMARY

1.1 This provides an update on the position of the capital budget as at 31 March 2018. The report provides information on the financial position in respect of the capital plan and also the performance in terms of delivery of capital plan projects.

1.2 Financial Position:

- **Outturn for 2017-18** – Expenditure for the full financial year is £31,094k compared to an annual budget of £38,537k giving rise to an underspend for the year of £7,443k (19.3%). The main projects contributing to this underspend are outlined below and further detail can be found in Appendix 1.
 - Block Allocation (DIS-RAMS) £513K. Scope and allocation of block allocations to be confirmed. Effects on projects to be advised.
 - Street Lighting LED Replacement £1,211K. Current project expected to end in 2018/19. Still progressing the current project which was delayed slightly due to resourcing levels. Balance not spent in 17-18 has been forecast for 18-19.
 - CHORD – Helensburgh £764K. Paper submitted to spend this surplus therefore not available for spending elsewhere.
 - CHORD – Oban £724K. Budget for this project is awaiting virement to the Transit Berthing Facility
 - Dunoon CARS £500K. Grants to be paid out in 18/19 and 19/20.
- **Total Capital Plan** – the forecast total net project costs on the total capital plan are £219,650k compared to a total budget for all projects of £219,152k giving rise to a forecast overspend for the overall capital plan of £-498k (-0.23%). The forecast overspend is within the capital programme tolerances and requires no corrective action to be taken as the actual spend will only be determined when the projects are completed.

1.3 **Project Delivery:**

- **Asset Sustainability** – Out of 133 projects there are 118 projects (89%) on track and 15 projects (11%) off track and recoverable.
- **Service Development** - Out of 26 projects there are 18 projects (69%) on track and 8 projects (31%) off track and recoverable.
- **Strategic Change** – Out of 35 projects there are 23 projects (66%) on track and 12 projects (34%) off track and recoverable.

1.4 The Council has received capital receipts of £5,768k up to 31 March 2018 against a budget of £6,340k (91%).

1.5 The actual capital receipts across the capital programme are now going to be less than budget due to the conclusion of one large sale for less than originally anticipated. The shortfall of £2.668m has been considered as part of the Council's budget process for 2018-19.

CAPITAL BUDGET MONITORING REPORT – 31 March 2018

2 INTRODUCTION

2.1 This provides an update on the position of the capital budget as at 31 March 2018. The report provides information on the financial position in respect of the capital plan and also the performance in terms of delivery of capital plan projects.

2.2 Financial Position:

- **Outturn for 2017-18** – Expenditure for the full financial year is £31,094k compared to an annual budget of £38,537k giving rise to an underspend for the year of £7,443k (19.3%). The main projects contributing to this underspend are outlined below and further detail can be found in Appendix 1.
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2.3 **Project Delivery:**

- **Asset Sustainability** – Out of 133 projects there are 118 projects (89%) on track and 15 projects (11%) off track and recoverable.
- **Service Development** - Out of 26 projects there are 18 projects (69%) on track and 8 projects (31%) off track and recoverable.
- **Strategic Change** – Out of 35 projects there are 23 projects (66%) on track and 12 projects (34%) off track and recoverable.

2.4 The Council has received capital receipts of £5,768k up to 31 March 2018 against a budget of £6,340k (91%).

3 **RECOMMENDATIONS**

3.1 Consider the contents of this financial summary.

4 OUTTURN FINANCIAL POSITION

4.1 Overall Position

Actual expenditure for the full year is £31,094k compared to a budget for the year of £38,537k giving rise to an underspend for the year of £7,443k (19.3%).

4.2 Project/Department Position

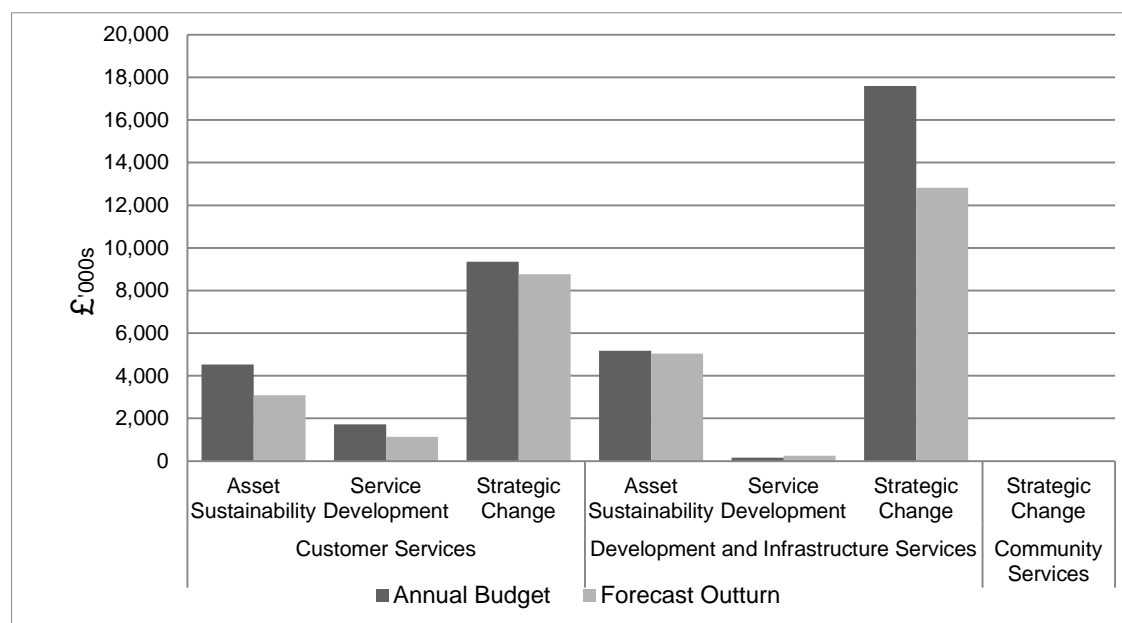
The table below shows the full year expenditure against the annual budget by project type and department:

Project Type:	Annual Budget £'000	Actual Outturn £'000	Variance £'000
Asset Sustainability	9,709	8,120	1,589
Service Development	1,887	1,383	504
Strategic Change	26,941	21,591	5,350
Total	38,537	31,094	7,443
Department:			
Customer Services	15,604	12,984	2,620
Development and Infrastructure Services	22,933	18,110	4,823
Community Services	0	0	0
Total	38,537	31,094	7,443

Material variances are explained in Appendix 1 and there are a number of small variances contributing to the actual outturn.

4.3 Chart of Outturn Variances

The graph below compares the actual expenditure against the budget for departments by project type (Asset Sustainability, Service Development and Strategic Change):



5 TOTAL PROJECT COSTS

5.1 Overall Position

The forecast total project cost on the total capital plan is £219,650k compared to a total budget for all projects of £219,152k giving rise to a forecast overspend for the overall capital plan of £-498k (-0.23%).

5.2 Project/Department Position

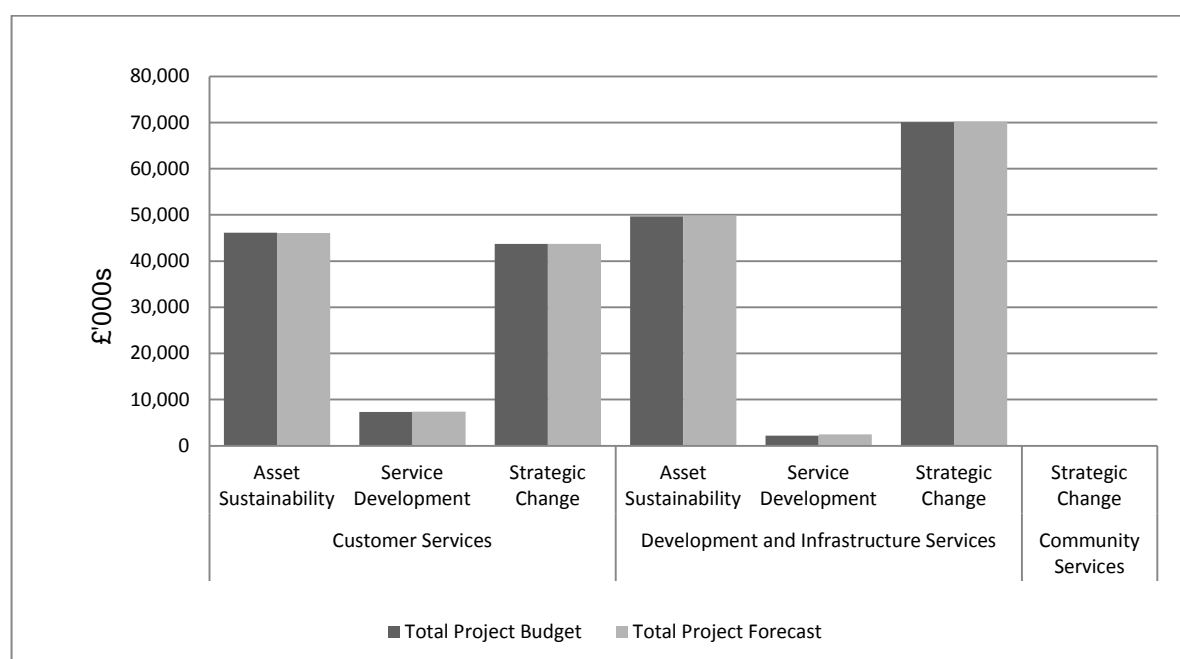
This table shows the forecast total project cost and the budget for total project costs by project type and department:

Project Type:	Capital Plan Budget £'000	Forecast Project Costs £'000	Capital Plan Variance £'000
Asset Sustainability	95,790	95,918	(128)
Service Development	9,531	9,833	(302)
Strategic Change	113,831	113,899	(68)
Total	219,152	219,650	(498)
Department:			
Customer Services	97,224	97,166	58
Development and Infrastructure Services	121,928	122,484	(556)
Community Services	0	0	0
Total	219,152	219,650	(498)

Material variances are explained in Appendix 2 and there are a number of smaller variances leading to the forecast overspend.

5.3 Chart of Total Project Costs

The graph below shows the total forecast position against full project budget for Departments by project type:



6 TOTAL PROJECT PERFORMANCE

6.1 Overall Position

There are 194 projects within the Capital Plan, 159 are Complete or On Target, 35 are Off Target and Recoverable.

6.2 Project Position

The table below shows the Performance Status of the Projects in the Capital Plan:

Project Type:	Complete/ On Target	Off Target/ Recoverable	Off Target/ Problem	Total
Asset Sustainability	118	15	0	133
Service Development	18	8	0	26
Strategic Change	23	12	0	35
Total	159	35	0	194

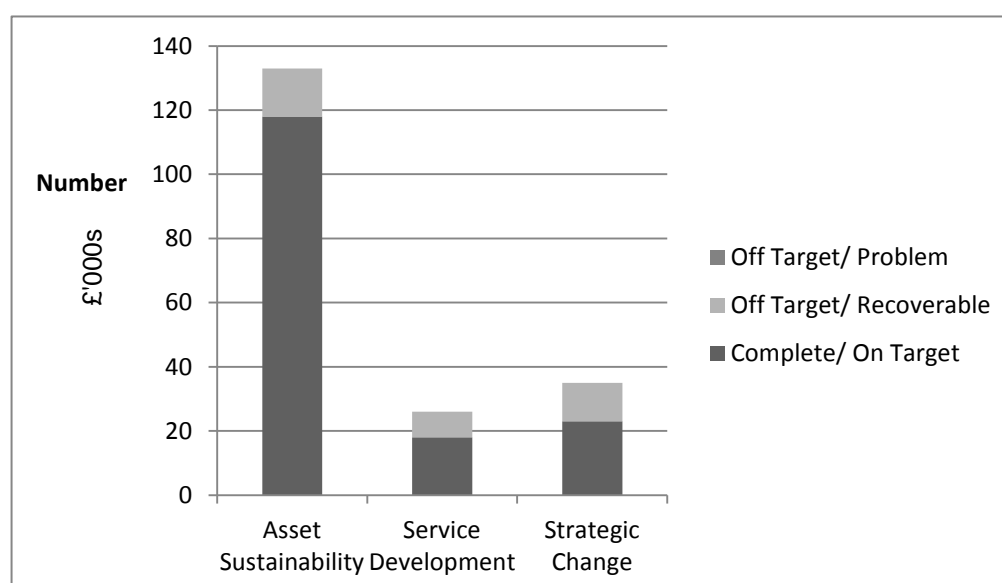
Department:

Customer Services	132	20	0	152
Development and Infrastructure Services	27	15	0	42
Total	159	35	0	194

Appendices 3, 4 and 5 show the Performance Status of the projects in further detail. Appendix 7 provides further information in relation to Strategic Change Projects.

6.3 Chart of Performance Status

The graph provides a view of the Performance Status of the Projects included in the Capital Plan:



7 OFF TRACK PROJECTS

7.1 There are currently no projects recognised as off track.

8 STRATEGIC CHANGE PROJECTS

8.1 Appendix 7 gives detailed information in respect of the Strategic Change Projects within the Capital Plan. The appendix gives details of the forecast cost of the project against the approved budget, the start and anticipated completion date of the project and an assessment of the risks of the project and if these are not green gives an explanation of the problem.

9 APPENDICES

- **Appendix 1** – 2017/18 Outturn finance variance explanations
- **Appendix 2** - Total Project finance variance explanations
- **Appendix 3** - Project Performance - Asset Sustainability
- **Appendix 4** - Project Performance - Service Development
- **Appendix 5** - Project Performance - Strategic Change
- **Appendix 6** - Financial Summary – Overall
 - Financial Summary – DIS
 - Financial Summary – Customer Services
- **Appendix 7** - Cumulative spend, completion dates and risks relating to significant capital projects.
- **Appendix 8** - Updated/Revised Capital Plan - Overall
 - Updated/Revised Capital Plan – Community Services
 - Updated/Revised Capital Plan – Customer Services
 - Updated/Revised Capital Plan – DIS

Kirsty Flanagan
Head of Strategic Finance
6th June 2018

Councillor Gary Mulvaney, Depute Council Leader – Policy Lead
Strategic Finance and Capital Regeneration Projects

APPENDIX 1 - Outturn Variance Explanations

Listed below are the projects where the variance is +/- £50k.

Project	Annual Budget £'000	Actual Outturn £'000	Variance £'000	Explanation
Clyde Cottage - 600 hour provision	400	465	(65)	Works complete - Balances and retention outstanding
Early Learning and Childcare	111	(285)	396	Balances and retentions; includes funding allocation for 1140 hours; funds will be transferred to individual lines as projects committed.
Archives - Wee Manse Brae	87	15	72	This budget is to provide for IT software and installation for archiving. Software still being developed with other councils.
Dunoon Boxing Club	100	0	100	Contribution towards upgrading boxing club. Transfer of funds to be agreed.
Carbon Management Business Cases	60	0	60	Funding to support the Carbon Management Plan 2 expenditure expected in 2018/19.
NPDO Schools Solar PV Panel Installations	150	38	112	Site works complete - all projects. Final accounts to be agreed and retentions to be paid.
Non NPDO Schools Solar PV Panel Installations	89	1	88	Site works complete - all projects. Final accounts to be agreed and retentions to be paid.
Carbon Management - Group Heating Conversion Project	464	353	111	Site works complete - all projects. Interim payments and final accounts to be agreed and retentions to be paid.
Roads Reconstruction	3,000	3,150	(150)	Overspend to be funded from future years' Block Allocations.
Lighting	25	78	(53)	Acceleration of programme for 2018/19.
Fleet	35	568	(533)	No vehicles been sold before year end. Several vehicles going to market between May/June.
Footpath Improvements	370	181	189	Helensburgh section now programmed for 18-19.
Environmental	221	47	174	Contracts have been let for delivery of projects in 2018/19.
Block Allocation (DIS - RAMS)	513	0	513	Scope and allocation of block allocations to be confirmed. Effects on projects to be advised.
Safe Streets, Walking and Cycling	8	194	(186)	Final spend to be as per grant award from Scottish Government, with funding being drawn down in 2018/19.

NVA	250	0	250	THE NVA organisation has gone into administration and the grant for the project was awarded to this organisation.
Kintyre Renewables Hub	434	51	383	Project projected to come in under budget. Still awaiting close off of contractual obligations with BAM Nuttall.
Street Lighting LED Replacement	2,700	1,489	1,211	Current project expected to end in 2018/19. Still progressing the current project which was delayed slightly due to resourcing levels. Balance not spent in 17-18 has been forecast for 18-19.
Pier Upgrades	290	0	290	Budget to be vired to Harbour Investment Programme.
CHORD - Helensburgh	865	101	764	Paper submitted to spend this surplus therefore not available for spending elsewhere.
CHORD - Dunoon	7,650	7,256	394	Budget to be moved to 18-19 to take account of the 8 week Project extension.
CHORD - Oban	2,991	2,267	724	Budget for this project is awaiting virement to the Transit Berthing Facility
CHORD - Rothesay	329	65	264	Spend slipped into 2018/19.
TIF - Lorn/Kirk Road	128	626	(498)	Overspend to be funded by grant income from the Housing Infrastructure Fund.
TIF - North Pier Extension	375	29	346	Work programme slipped into 2018/19.
TIF - Oban Airport Business Park	164	19	145	Work programme slipped into 2018/19.
Dunoon CARS	500	0	500	Grants to be paid out in 18/19 and 19/20.
Rothesay THI	200	0	200	Grants to be paid out in 18/19 and 19/20.
Other Variances			1,642	Total value of non-material variances less than +/- £50k.
Total			7,443	

APPENDIX 2 - Total Project Finance Variances

Listed below are the projects where the variance is +/- £50k.

Project	Capital Plan Budget £'000	Forecast Project Costs £'000	Capital Plan Variance £'000	Explanation
Clyde Cottage - 600 hour provision	413	505	(92)	Works complete - Balances and retentions outstanding
NPDO Schools Solar PV Panel Installations	873	944	(71)	Site works complete - all projects. Final accounts to be agreed and retentions to be paid.
Roads Reconstruction	27,584	27,715	(131)	Overspend to be funded from future years' Block Allocations.
Fleet	5,869	6,342	(473)	No vehicles been sold before year end. Several vehicles going to market between May/June.
Block Allocation (DIS - RAMS)	8,317	7,804	513	Scope and allocation of block allocations to be confirmed. Effects on projects to be advised.
Safe Streets, Walking and Cycling	297	466	(169)	Final spend to be as per grant award from Scottish Government, with funding being drawn down in 2018/19.
Kintyre Renewables Hub	8,317	8,367	(50)	Project projected to come in under budget. Still awaiting close off of contractual obligations with BAM Nuttall.
Campbeltown Flood Scheme	80	184	(104)	Council has yet to allocate its (20%) share of funding for this project. The final figure of the 20% could approach £2m over next 6 years.
Other variances			79	Total value of non-material variances less than +/-£50k
Total			(498)	

APPENDIX 3 – Asset Sustainability Project Performance

There are 133 Projects recognised as Asset Sustainability Projects, 118 are Complete or On Target and 15 are Off Target and Recoverable.

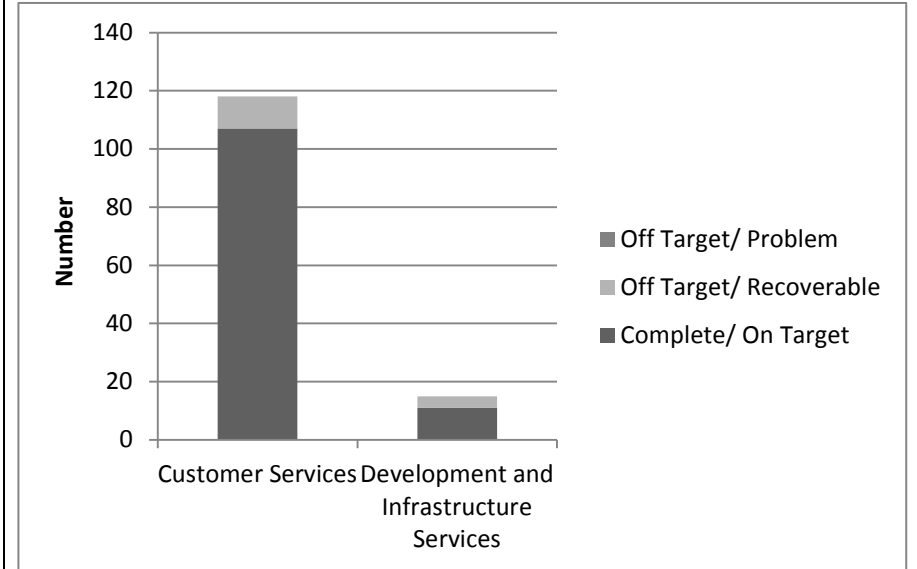
Department Position:

The table below shows the Performance Status of the Asset Sustainability Projects.

Asset Sustainability	Complete/ On Target	Off Target/ Recoverable	Off Target/ Problem	Total
Customer Services	107	11	0	118
Development and Infrastructure Services	11	4	0	15
Total	118	15	0	133

Chart of Asset Sustainability Performance Status

The graph provides a view of the Performance Status of the Asset Sustainability Projects:



APPENDIX 4 – Service Development Project Performance

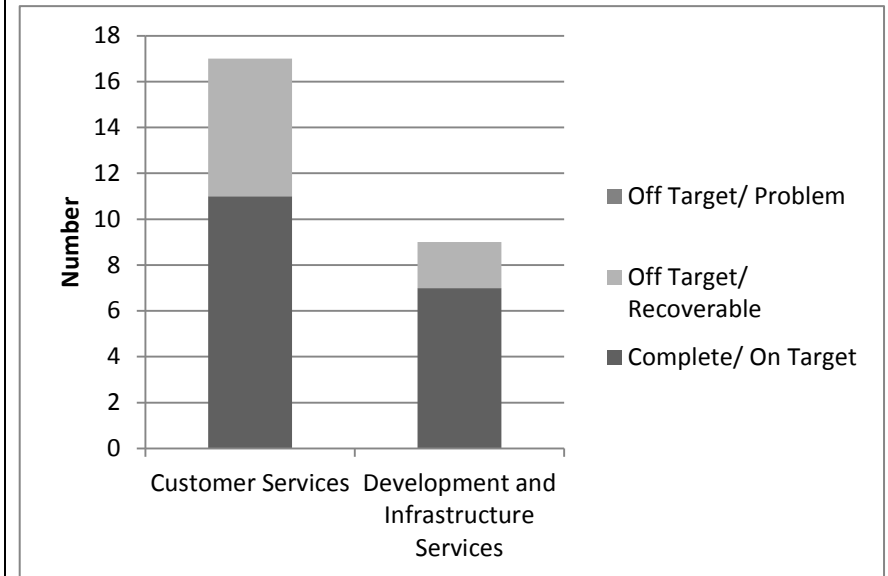
There are 26 Projects recognised as Service Development Projects, 18 are Complete or On Target and 8 are Off Target and Recoverable.

The table below shows the Performance Status of the Service Development Projects.

Service Development	Complete/ On Target	Off Target/ Recoverable	Off Target/ Problem	Total
Customer Services	11	6	0	17
Development and Infrastructure Services	7	2	0	9
Total	18	8	0	26

Chart of Service Development Performance Status

The graph provides a view of the Performance Status of the Service Development Projects:



APPENDIX 5 – Strategic Change Project Performance

There are 35 Projects recognised as Strategic Change Projects. 23 are Complete or On Target and 7 are Off Target and Recoverable.

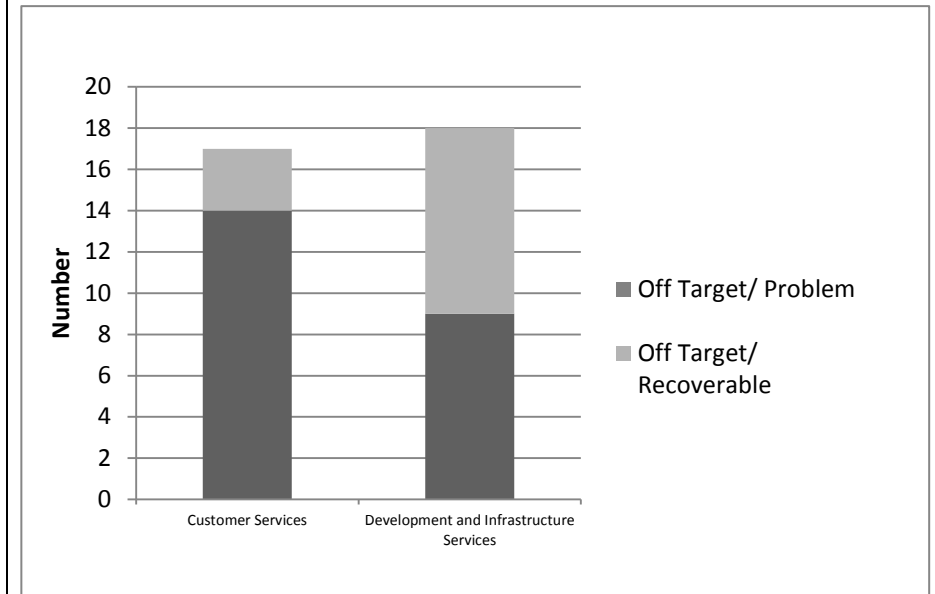
Department Position:

The table below shows the Performance Status of the Strategic Change Projects.

Strategic Change	Complete/ On Target	Off Target/ Recoverable	Off Target/ Problem	Total
Customer Services	14	3	0	17
Development and Infrastructure Services	9	9	0	18
Total	23	12	0	35

Chart of Strategic Change Performance Status

The graph provides a view of the Performance Status of the Strategic Change Projects:



FINANCIAL SUMMARY - NET EXPENDITURE

31 March 2018

	Full Year This Financial Year			Total Project Costs		
	Budget £000s	Forecast £000s	(Over)/Under Variance £000s	Budget £000s	Forecast £000s	(Over)/Under Variance £000s
EXPENDITURE						
Area Committee Expenditure - Asset Sustainability	44	0	44	69	25	44
Asset Sustainability Projects						
Customer Services	4,489	3,086	1,403	46,156	46,172	(16)
Development & Infrastructure Services	5,198	5,741	(543)	50,722	51,583	(861)
Asset Sustainability Total	9,687	8,827	860	96,878	97,755	(877)
Service Development Projects						
Customer Services	2,606	2,102	504	8,555	8,698	(143)
Development & Infrastructure Services	990	672	318	6,994	6,975	19
Service Development Total	3,596	2,774	822	15,549	15,673	(124)
Strategic Change Projects						
Campbeltown Schools Redevelopment	215	233	(18)	1,825	1,843	(18)
Dunoon Primary	2,500	2,487	13	9,259	9,246	13
Replacement of Oban High	240	240	0	3,205	3,205	0
Kilm Primary School	5,525	5,480	45	10,409	10,364	45
Carbon Management - Non Education	37	1	36	50	14	36
Carbon Management Business Cases	60	0	60	261	261	0
NPDO Schools Solar PV Panel Installations	150	38	112	873	944	(71)
Non NPDO Schools Solar PV Panel Installations	89	1	88	488	488	0
Carbon Management Fuel Conversions	38	0	38	145	107	38
Carbon Management Capital Property Works 2016/17	20	0	20	39	39	0
Carbon Management - Group Heating Conversion Project	464	353	111	2,016	2,016	0
Kilmory Biomass Carbon Management	43	0	43	999	999	0
Oil to Gas Heating Conversions	27	0	27	209	209	0
Campbeltown Office Rationalisation	1	0	1	596	596	0
Helensburgh Office Rationalisation	68	74	(6)	11,838	11,838	0
Tiree Shared Offices	10	0	10	10	10	0
Asset Management Fund	0	0	0	2,000	2,000	0
Kintyre Renewables Hub	733	1	732	12,115	11,766	349
Campbeltown Flood Scheme	76	80	(4)	80	184	(104)
Street Lighting LED Replacement	2,700	1,489	1,211	3,900	3,900	0
Pier Upgrades	290	0	290	300	300	0
Harbour Investment Programme	319	319	0	319	319	0
CHORD - Helensburgh	865	101	764	7,230	7,230	0
CHORD - Campbeltown	0	0	0	4,786	4,786	0
CHORD - Dunoon	7,650	7,256	394	11,921	11,921	0
CHORD - Oban	3,991	3,242	749	7,957	7,932	25
CHORD - Rothesay	5,779	1,131	4,648	12,545	8,161	4,384
Helensburgh Waterfront Development	530	494	36	18,387	18,351	36
TIF - Lorn/Kirk Road	128	626	(498)	238	238	0
TIF - North Pier Extension	375	29	346	560	560	0
TIF - Oban Airport Business Park	164	19	145	590	590	0
OBC for Dunoon Pier	(4)	10	(14)	2,830	2,844	(14)
Dunoon CARS	500	0	500	500	500	0
Rothesay THI	200	0	200	200	200	0
Hermitage Park	0	0	0	53	211	(158)
Glengorm Wind Turbine	44	15	29	437	430	7
Strategic Change Total	33,827	23,719	10,108	129,170	124,602	4,568
Total Expenditure	47,154	35,320	11,834	241,666	238,055	3,611
INCOME						
Asset Sustainability						
Customer Services	0	(2)	2	(91)	(118)	27
Development & Infrastructure Services	(22)	(705)	683	(1,066)	(1,744)	678
Asset Sustainability Total	(22)	(707)	685	(1,157)	(1,862)	705
Service Development Projects						
Customer Services	(885)	(972)	87	(1,201)	(1,304)	103
Development & Infrastructure Services	(824)	(419)	(405)	(4,817)	(4,536)	(281)
Service Development Total	-1,709	-1,391	(318)	-6,018	-5,840	(178)
Strategic Change Projects						
Helensburgh Office Rationalisation	0	0	0	(349)	(349)	0
Dunoon Primary	(137)	(137)	0	(137)	(137)	0
Kintyre Renewables Hub	(299)	50	(349)	(3,798)	(3,399)	(399)
CHORD - Helensburgh	0	0	0	(570)	(569)	(1)
Helensburgh Waterfront Development	0	0	0	(695)	(695)	0
CHORD - Campbeltown	0	0	0	(120)	(135)	15
CHORD - Rothesay	(5,450)	(1,066)	(4,384)	(8,025)	(3,641)	(4,384)
CHORD - Oban	(1,000)	(975)	(25)	(1,645)	(1,620)	(25)
Hermitage Park	0	0	0	0	(158)	158
Strategic Change Total	(6,886)	(2,128)	(4,758)	(15,339)	(10,703)	(4,636)
Total Income	(8,617)	(4,226)	(4,391)	(22,514)	(18,405)	(4,109)
Net Total	38,537	31,094	7,443	219,152	219,650	(498)

FINANCIAL SUMMARY NET EXPENDITURE - DEVELOPMENT AND INFRASTRUCTURE SERVICES

31 March 2018

	Full Year This Financial Year			Total Project Costs		
	Budget £000s	Year End Actual £000s	(Over)/Under Variance £000s	Budget £000s	Forecast £000s	(Over)/Under Variance £000s
EXPENDITURE						
Asset Sustainability Projects						
Flood Prevention	2	2	0	533	551	(18)
Bridge Strengthening	480	485	(5)	2,688	2,688	0
Castle Lodge Building Works	96	123	(27)	130	157	(27)
Traffic Management	67	65	2	368	368	0
Roads Reconstruction	3,000	3,795	(795)	27,700	28,476	(776)
Lighting	25	78	(53)	1,703	1,703	0
Furnace Coastal Protection	22	3	19	144	125	19
Fleet	35	568	(533)	6,217	6,750	(533)
Footpath Improvements	370	181	189	500	500	0
Environmental	221	47	174	811	811	0
Roads	0	0	0	0	0	0
Waste	46	46	0	200	200	0
Recreation and Sport	320	303	17	920	919	1
Crematoria and Burial Grounds	0	4	(4)	50	50	0
Pier	0	0	0	0	0	0
Grass Cutting Plant purchases - CFCR	41	41	0	41	41	0
Block Allocation	513	0	513	8,317	7,804	513
EV Quick Chargers	(40)	0	(40)	400	440	(40)
Asset Sustainability Total	5,198	5,741	(543)	50,722	51,583	(861)
Service Development Projects						
A849 Pennyghael Bridge Mull	1	0	1	131	130	1
Preliminary design for Regional Transport projects	10	11	(1)	221	221	0
Campbeltown Old Quay	1	0	1	1,424	1,424	0
Helensburgh Cycleways	126	26	100	2,622	2,588	34
Safe Streets, Walking and Cycling	127	194	(67)	521	571	(50)
SPT	475	441	34	1,412	1,378	34
Fionnphort Village Hall Link	0	0	0	13	13	0
Kilmartin House	0	0	0	400	400	0
NVA	250	0	250	250	250	0
Service Development Total	990	672	318	6,994	6,975	19
Strategic Change Projects						
Kintyre Renewables Hub	733	1	732	12,115	11,766	349
Campbeltown Flood Scheme	76	80	(4)	80	184	(104)
Street Lighting LED Replacement	2,700	1,489	1,211	3,900	3,900	0
Pier Upgrades	290	0	290	300	300	0
Harbour Investment Programme	319	319	0	319	319	0
CHORD - Helensburgh	865	101	764	7,230	7,230	0
CHORD - Campbeltown	0	0	0	4,786	4,786	0
CHORD - Dunoon	7,650	7,256	394	11,921	11,921	0
CHORD - Oban	3,991	3,242	749	7,957	7,932	25
CHORD - Rothesay	5,779	1,131	4,648	12,545	8,161	4,384
Helensburgh Waterfront Development	530	494	36	18,387	18,351	36
TIF - Lorn/Kirk Road	128	626	(498)	238	238	0
TIF - North Pier Extension	375	29	346	560	560	0
TIF - Oban Airport Business Park	164	19	145	590	590	0
OBC For Dunoon Pier	(4)	10	(14)	2,830	2,844	(14)
Dunoon CARS	500	0	500	500	500	0
Rothesay THI	200	0	200	200	200	0
Hermitage Park	0	0	0	53	211	(158)
Glengorm Wind Turbine	44	15	29	437	430	7
Strategic Change Total	24,340	14,812	9,528	84,948	80,423	4,525
Total Expenditure	30,528	21,225	9,303	142,664	138,981	3,683
INCOME						
Asset Sustainability						
Roads Reconstruction	0	-645	645	(116)	(761)	645
Furnace Coastal Protection	(22)	0	(22)	(144)	(122)	(22)
Flood Prevention	0	0	0	(9)	(9)	0
Environmental Projects	0	0	0	(9)	(4)	(5)
Fleet	0	(60)	60	(348)	(408)	60
EV Quick Chargers	0	0	0	(440)	(440)	0
Asset Sustainability Total	(22)	(705)	683	(1,066)	(1,744)	678
Service Development Projects						
Helensburgh Cycleways	(230)	(26)	(204)	(2,774)	(2,694)	(80)
Safe Streets, Walking and Cycling	(119)	0	(119)	(224)	(105)	(119)
SPT	(475)	(393)	(82)	(1,705)	(1,623)	(82)
Fionnphort Village Hall Link	0	0	0	(13)	(13)	0
CWSS - Footway Letter Dail	0	0	0	(101)	(101)	0
Service Development Total	(824)	(419)	(405)	(4,817)	(4,536)	(281)
Strategic Change Projects						
Kintyre Renewables Hub	(299)	50	(349)	(3,798)	(3,399)	(399)
CHORD - Helensburgh	0	0	0	(570)	(569)	(1)
Helensburgh Waterfront Development	0	0	0	(695)	(695)	0
CHORD - Campbeltown	0	0	0	(120)	(135)	15
CHORD - Rothesay	(5,450)	(1,066)	(4,384)	(8,025)	(3,641)	(4,384)
CHORD - Oban	(1,000)	(975)	(25)	(1,645)	(1,620)	(25)
Hermitage Park	0	0	0	0	(158)	158
Strategic Change Total	(6,749)	(1,991)	(4,758)	(14,853)	(10,217)	(4,636)
Total Income	(7,595)	(3,115)	(4,480)	(20,736)	(16,497)	(4,239)
Net Departmental Total	22,933	18,110	4,823	121,928	122,484	(556)

REPORT		Appendix 6				
FINANCIAL SUMMARY NET EXPENDITURE - CUSTOMER SERVICES		31 March 2018				
	Full Year This Financial Year			Total Project Costs		
	Budget £000s	Forecast £000s	Variance £000s	Budget £000s	Forecast £000s	Variance £000s
EXPENDITURE						
Area Committees - Asset Sustainability	44	0	44	69	25	44
Asset Sustainability						
Education	2,187	1,771	416	27,589	27,633	(44)
Community and Culture	421	153	268	3,212	3,216	(4)
Adult Care	354	175	179	2,237	2,212	25
Children and Families	49	11	38	595	598	(3)
Facility Services	790	198	592	4,622	4,524	98
Customer and Support Services	688	778	(90)	7,901	7,989	(88)
Asset Sustainability Total	4,489	3,086	1,403	46,156	46,172	(16)
Service Development Projects						
Graham Williamson IT Centre	0	0	0	0	0	0
Property Management System	10	6	4	93	89	4
Applications Projects	207	235	(28)	1,168	1,196	(28)
Bowmore Primary School - Pre 5 Unit	23	25	(2)	28	34	(6)
Bunessan Primary School - Pre 5 Unit	0	0	0	10	10	0
Clyde Cottage - 600 hour provision	400	465	(65)	413	505	(92)
Craignish Primary School - Pre 5 Extension	203	193	10	417	392	25
Iona Primary School - Pre 5 Unit	145	112	33	474	441	33
Islay High and Rosneath Primary School Pitches	5	1	4	700	696	4
Lochgoilhead Primary School - Pre 5 Unit	42	19	23	388	365	23
Park Primary Extension/Pre Fives Unit	5	0	5	346	341	5
Tarbert High School - Biomass enabling work	15	0	15	35	20	15
Sandbank Gaelic Pre Five Unit	361	461	(100)	361	496	(135)
Bunessan Primary School - Gaelic Medium Improvements	30	2	28	30	30	0
Early Learning and Childcare	605	209	396	1,478	1,478	0
Archives - Wee Manse Brae	87	15	72	128	128	0
Dunoon Boxing Club	100	0	100	100	100	0
Riverside Leisure Centre Refurbishment	45	72	(27)	1,086	1,113	(27)
Duncutha Childrens Home	323	287	36	1,300	1,264	36
Service Development Total	2,606	2,102	504	8,555	8,698	(143)
Strategic Change Projects						
Campbeltown Schools Redevelopment	215	233	(18)	1,825	1,843	(18)
Dunoon Primary	2,500	2,487	13	9,259	9,246	13
Replacement of Oban High	240	240	0	3,205	3,205	0
Kirn Primary School	5,525	5,480	45	10,409	10,364	45
Carbon Management - Non Education	37	1	36	50	14	36
Carbon Management Business Cases	60	0	60	261	261	0
NPDO Schools Solar PV Panel Installations	150	38	112	873	944	(71)
Non NPDO Schools Solar PV Panel Installations	89	1	88	488	488	0
Carbon Management Fuel Conversions	38	0	38	145	107	38
Carbon Management Capital Property Works 2016/17	20	0	20	39	39	0
Carbon Management - Group Heating Conversion Project	464	353	111	2,016	2,016	0
Kilmory Biomass Carbon Management	43	0	43	999	999	0
Oil to Gas Heating Conversions	27	0	27	209	209	0
Campbeltown Office Rationalisation	1	0	1	596	596	0
Helensburgh Office Rationalisation	68	74	(6)	11,838	11,838	0
Tiree Shared Offices	10	0	10	10	10	0
Asset Management Fund	0	0	0	2,000	2,000	0
Strategic Change Total	9,487	8,907	580	44,222	44,179	43
Total Expenditure	16,626	14,095	2,531	99,002	99,074	(72)
INCOME						
Asset Sustainability						
Facility Services	0	1	(1)	(71)	(60)	(11)
Education	0	0	0	0	0	0
Community and Culture	0	(3)	3	(20)	(58)	38
Asset Sustainability Total	0	(2)	2	(91)	(118)	27
Service Development Projects						
Sandbank Gaelic Pre Five Unit	(361)	(448)	87	(361)	(464)	103
Bunessan Primary School - Gaelic Medium Improvements	(30)	(30)	0	(30)	(30)	0
Early Learning and Childcare	(494)	(494)	0	(494)	(494)	0
Campbeltown All Weather Pitch	0	0	0	(316)	(316)	0
Service Development Total	(885)	(972)	87	(1,201)	(1,304)	103
Strategic Change						
Helensburgh Office Rationalisation	0	0	0	(349)	(349)	0
Dunoon Primary School	(137)	(137)	0	(137)	(137)	0
Strategic Change Total	(137)	(137)	0	(486)	(486)	0
Total Income	(1,022)	(1,111)	89	(1,778)	(1,908)	130
Net Departmental Total	15,604	12,984	2,620	97,224	97,166	58

Strategic Change Projects	Capital Expenditure					Dates		Risks	
	Prior Years Spend £'000	Current Year Actual £'000	Future Years Forecast £'000	Total Project Forecast £'000	Total Project Budget £'000	Project Start Date	Estimated Completion Date	Project Risks Identified	Explanation if not Green
Campbeltown Schools Redevelopment	1,390	233	220	1,843	1,825	16/02/2012	30/11/2018	Green	
Dunoon Primary	688	2,487	6,071	9,246	9,259	18/12/2014	30/04/2019	Green	
Replacement of Oban High	2,042	240	923	3,205	3,205	24/04/2014	31/01/2019	Green	
Kirn Primary School	4,384	5,480	500	10,364	10,409	24/04/2014	31/10/2017	Green	
Carbon Management - Non Education	13	1	0	14	50	01/04/2015	31/03/2017	Green	
Carbon Management Business Cases	201	0	60	261	261	01/02/2014	31/03/2022	Green	
NPDO Schools Solar PV Panel Installations	723	38	183	944	873	26/06/2014	TBC	Green	
Non NPDO Schools Solar PV Panel Installations	399	1	88	488	488	20/03/2014	31/03/2017	Green	
Carbon Management Fuel Conversions	107	0	0	107	145	01/02/2014	31/03/2017	Amber	All projects finalised and paid out. Overall project delivered under budget. £38k saving achieved.
Carbon Management Capital Property Works 2016/17	19	0	20	39	39	01/02/2016	31/03/2017	Green	
Carbon Management - Group Heating Conversion Project	1,538	353	125	2,016	2,016	01/02/2016	31/08/2018	Amber	Site works complete. Interim payments and final accounts to be agreed.
Kilmory Biomass Carbon Management	956	0	43	999	999	20/09/2012	19/10/2016	Green	
Oil to Gas Heating Conversions	182	0	27	209	209	01/02/2012	31/03/2017	Green	
Campbeltown Office Rationalisation	595	0	1	596	596	01/02/2015	31/03/2017	Green	
Helensburgh Office Rationalisation	11,364	74	400	11,838	11,838	25/04/2013	03/07/2016	Amber	expense claim received March 2017 and being considered. Final costs still to be established - Final expenditure now anticipated 18/19.
Tiree Shared Offices	0	0	10	10	10	01/02/2013	TBC	Green	
Asset Management Fund	0	0	2,000	2,000	2,000	2017/18	TBC	Green	
Kintyre Renewables Hub	11,382	1	383	11,766	11,698	01/05/2009	30/04/2017	Amber	Project projected to come in under budget. Until final grant/audit position is clear, any apparently (at this time) surplus budget should not be reallocated. Forecast expenditure in 2017-18 has been calculated to show the same net project expenditure as net budget (ie expenditure less income). Still awaiting close off of contractual obligations with BAM Nuttall.
Campbeltown Flood Scheme	4	80	100	184	80	01/08/2016	31/03/2023	Amber	Council has yet to allocate its (20%) share of funding for this project. The final figure of the 20% could approach £2m over next 6 years.
Street Lighting LED Replacement	1,012	1,489	1,399	3,900	3,900	01/08/2016	16/12/2016	Amber	Funded by Prudential Borrowing. Current project expected to end in 2018/19. Still progressing the current project which was delayed slightly due to resourcing levels. Balance not spent in 17-18 has been forecast for 18-19.
Pier Upgrades	0	0	300	300	300	01/12/2016	31/03/2017	Green	
CHORD - Helensburgh	6,364	101	765	7,230	7,229	29/09/2011	30/04/2015	Green	
CHORD - Campbeltown	3,460	0	1,326	4,786	4,801	25/06/2014	10/11/2015	Green	
CHORD - Dunoon	2,248	7,256	2,417	11,921	11,921	03/02/2012	09/03/2018	Amber	The revised forecasts (FY17/18 P9 - P12) take account of what works have actually completed on site and the consequential reprogramming of the remaining works to project completion and the cash flow profile of those works. FY18/19 forecast therefore increased as it takes account of the 8-week Programme Extension and associated cash flow reprofiling, and FY19/20 forecast takes account of the impact of the programme extension on the Forecasted Final Account and therefore the value of Retentions.
CHORD - Oban	3,740	3,242	950	7,932	8,282	27/10/2016	31/07/2017	Amber	Discovery of asbestos and prolonged pre contract negotiations have resulted in delays.
CHORD - Rothesay	1,886	1,131	5,144	8,161	20,741	01/04/2015	01/12/2018	Amber	The main contractor is now on site and large certificates will be raised on a monthly basis.
Helensburgh Waterfront Development	244	494	17,613	18,351	18,387	01/04/2017	30/09/2020	Amber	Full Year Forecast FY17/18: £134K, however this is subject to confirmation of Contract Values and Cashflow profiles which cannot be provided until P6 at the earliest.
TIF - Lorn/Kirk Road	110	626	-498	238	238	22/01/2015	TBC	Amber	Overspend to be funded by grant income from the Housing Infrastructure Fund.
TIF - North Pier Extension	185	29	346	560	560	06/12/2017	06/12/2018	Amber	
TIF - Oban Airport Business Park	426	19	145	590	590	22/01/2015	31/12/2017	Green	
OBC for Dunoon Pier	2,834	10	0	2,844	2,830	03/02/2012	26/02/2016	Green	
Dunoon CARS	0	0	500	500	500	01/04/2017	31/03/2022	Green	
Rothesay THI	0	0	200	200	200	2017/18	TBC	Green	
Hermitage Park	211	0	0	211	53	2016/17	TBC	Green	
Glengorm Wind Turbine	393	15	22	430	437	28/04/2016	30/11/2016	Green	
Strategic Change Total	59,100	23,400	41,783	124,283	136,969				

**CAPITAL PLAN 2017-18
SUMMARY**

APPENDIX 8

Department	Head of Service	Previous	2017-18			Future		Total
		Years	2017-18	2018-19	2019-20	Years	Total	
		£000's	£000's	£000's	£000's	£'000s	£000's	
Health and Social Care Partnership	Adult Care	1,693	344	200	0	0	2,237	
	Children and Families	1,106	368	421	0	0	1,895	
Health and Social Care Partnership Total		2,799	712	621	0	0	4,132	
Community Services	Community and Culture	0	121	0	0	0	121	
	Education	31,857	12,431	9,662	3,017	0	56,967	
Community Services Total		31,857	12,552	9,662	3,017	0	57,088	
Customer Services	Customer and Support Services	6,796	905	499	962	0	9,162	
	Facility Services	17,720	1,804	3,691	950	0	24,165	
Customer Services Total		24,516	2,709	4,190	1,912	0	33,327	
Development and Infrastructure	Economic Development	22,046	21,074	8,684	4,142	14,884	70,830	
	Roads and Amenity Services	51,634	9,665	4,649	5,886	0	71,834	
Development and Infrastructure Total		73,680	30,739	13,333	10,028	14,884	142,664	
Live Argyll	Live Argyll	3,105	544	806	0	0	4,455	
Live Argyll Total		3,105	544	806	0	0	4,455	
Grand Total		135,957	47,256	28,612	14,957	14,884	241,666	

Head of Service	Category	Project	Previous Years		2018-19		2019-20		Future Years		Total
			£000's	£000's	£000's	£000's	£'000s	£'000s			
Adult Care	Asset Sustainability	Aids and Adaptations	100	25	0	0	0	0	0	0	125
		Ardfenaig	0	20	0	0	0	0	0	0	20
		Eadar Glinn	246	0	70	0	0	0	0	0	316
		Health and Safety	1,033	72	0	0	0	0	0	0	1,105
		Legionella Control Works	15	5	0	0	0	0	0	0	20
		Lochgilphead Resource Centre	69	145	10	0	0	0	0	0	224
		Lorn Resource Centre	76	9	0	0	0	0	0	0	85
		Struan Lodge Boiler	25	0	15	0	0	0	0	0	40
		Thomson Home Rothesay	129	68	105	0	0	0	0	0	302
		Asset Sustainability Total			1,693	344	200	0	0	0	0
Adult Care Total			1,693	344	200	0	0	0	0	2,237	
Children and Families	Asset Sustainability	Capital Property Works	0	0	305	0	0	0	0	0	305
		Glencruitten Hostel	108	25	58	0	0	0	0	0	191
		Health and Safety	23	20	0	0	0	0	0	0	43
		Shellach View	23	0	33	0	0	0	0	0	56
		Asset Sustainability Total			154	45	396	0	0	0	0
	Service Development	Dunclutha Childrens Home	952	323	25	0	0	0	0	1,300	
Service Development Total			952	323	25	0	0	0	0	1,300	
Children and Families Total			1,106	368	421	0	0	0	0	1,895	
Overall Total			2,799	712	621	0	0	0	0	4,132	

Head of Service	Category	Project	Previous	2017-18			Future		Total
			Years £000's	£000's	£000's	2018-19 £000's	2019-20 £000's	Years £'000s	
Community and Culture	Asset Sustainability	Inveraray CARS	0	21	0	0	0	0	21
	Asset Sustainability Total		0	21	0	0	0	0	21
	Service Development	Dunoon Boxing Club	0	100	0	0	0	0	100
	Service Development Total		0	100	0	0	0	0	100
Community and Culture Total			0	121	0	0	0	0	121

Head of Service	Category	Project	Previous	Future				Total
			Years £000's	2017-18 £000's	2018-19 £000's	2019-20 £000's	Years £'000s	
Education	Asset Sustainability	Achaleven Primary School	83	29	60	0	0	172
		Ardchattan Primary School	0	2	0	0	0	2
		ArdriSHAIG Primary School	206	67	6	0	0	279
		Arinagour Primary School	83	8	40	0	0	131
		Arrochar Primary School	0	0	30	0	0	30
		Asbestos Control/Removal Works	78	7	0	0	0	85
		Block Allocation	0	0	0	1,667	0	1,667
		Bunessan Primary School	292	20	40	0	0	352
		Campbeltown Grammar	3,657	2	0	0	0	3,659
		Capital Property Works	834	0	0	0	0	834
		Cardross Primary School	788	8	15	0	0	811
		Carradale Primary School	64	100	150	0	0	314
		Castlehill Primary School	482	10	165	0	0	657
		Clachan Primary	176	6	40	0	0	222
		Colgrain Primary School	802	168	50	0	0	1,020
		Craignish Primary School	153	27	0	0	0	180
		Dalintober Primary School	267	30	100	0	0	397
		Dalmally Primary School	77	16	100	0	0	193
		Dervaig Primary School	0	74	6	0	0	80
		Drumlembie Primary School	232	149	10	0	0	391
		Dunbeg Primary School	430	54	200	0	0	684
		Dunoon Primary School	105	1	0	0	0	106
		Ferry Houses - Housing Quality Standard	48	20	0	0	0	68
		Free School Meals	522	28	0	0	0	550
		Furnace Primary School	119	15	10	0	0	144
		Garelochhead Primary School	313	25	74	0	0	412
		Glenbarr Primary School	73	160	5	0	0	238
		Hermitage Primary School	174	15	30	0	0	219
		Homeless Houses - Housing Quality Standard	12	0	38	0	0	50
		Internal Refurbishment Budget	0	200	0	0	0	200
		Islay High School	4,089	0	176	0	0	4,265
		John Logie Baird Primary School	517	258	85	0	0	860
		Kilchattan Primary School	171	101	25	0	0	297
		Kilchrenan Primary School	28	7	0	0	0	35
		Kilcreggan Primary School	494	10	109	0	0	613
		Kilmartin Primary School	17	33	70	0	0	120
		Kilmodan Primary School	198	38	0	0	0	236
		Kirn Primary School	54	0	0	0	0	54
		Legionella Control Works	78	32	0	0	0	110
		Lismore Primary School	61	20	0	0	0	81

Head of Service	Category	Project	Previous	Future				Total	
			Years £000's	2017-18 £000's	2018-19 £000's	2019-20 £000's	Years £'000s		
Education	Asset Sustainability	Lochgoilhead Primary School	177	21	50	0	0	248	
		Oban High School	653	0	0	0	0	653	
		Park Primary School	0	0	0	0	0	0	
		Parklands School	161	7	0	0	0	168	
		Port Charlotte Primary School	280	7	0	0	0	287	
		Property Works - Contingency	229	59	0	0	0	288	
		Rhunahaorine Primary	132	43	26	0	0	201	
		Rosneath Primary School	631	52	2	0	0	685	
		School Houses - Housing Quality Standard	325	100	53	0	0	478	
		Southend Primary School	25	5	0	0	0	30	
		St Joseph's Primary School	496	0	50	0	0	546	
		St Mun's Primary School	237	33	150	0	0	420	
		Tarbert High School	19	1	0	0	0	20	
		Tiree High School	975	0	0	0	0	975	
	Tiree Primary School	225	0	250	0	0	475		
	Tobermory High School	867	0	120	60	0	1,047		
	Toward Primary School	83	4	47	1	0	135		
	Ulva Primary School	0	90	25	0	0	115		
	Asset Sustainability Total			21,292	2,162	2,407	1,728	0	27,589
		Service Development	Bowmore Primary School - Pre Five Unit	5	23	0	0	0	28
			Bunessan Primary School - Gaelic Medium Improvements	0	5	25	0	0	30
			Bunessan Primary School - Pre Five Unit	10	0	0	0	0	10
			Clyde Cottage - 600 hours provision	0	387	26	0	0	413
			Craignish Primary School - Pre Five Extension (600 hours funding)	189	203	25	0	0	417
			Early Learning and Childcare	848	605	25	0	0	1,478
			Iona Primary School - Pre Five Unit (600 hours funding)	322	138	14	0	0	474
			Islay High & Rosneath PS Pitches	0	5	695	0	0	700
	Lochgoilhead Primary School - Pre Five Unit (600 hours funding)		346	42	0	0	0	388	
	Park Primary Extension and Pre Fives Unit		341	5	0	0	0	346	
	Sandbank Gaelic Pre Five Unit		0	361	0	0	0	361	
	Tarbert High School - Biomass enabling work		0	15	20	0	0	35	
Service Development Total			2,061	1,789	830	0	0	4,680	
	Strategic Change	Campbeltown Schools Redevelopment	1,390	215	220	0	0	1,825	
		Dunoon Primary School	688	2,500	4,782	1,289	0	9,259	
		Kirn Primary School	4,384	5,525	500	0	0	10,409	
		Replacement of Oban High School	2,042	240	923	0	0	3,205	
Strategic Change Total			8,504	8,480	6,425	1,289	0	24,698	
Education Total			31,857	12,431	9,662	3,017	0	56,967	
Overall Total			31,857	12,552	9,662	3,017	0	57,088	

Head of Service	Category	Project	Previous				Future	
			Years £000's	2017-18 £000's	2018-19 £000's	2019-20 £000's	Years £'000s	Total £000s
Customer and Support Services	Asset Sustainability	Block Allocation	0	0	457	945	0	1,402
		Computer Network Security	642	10	0	0	0	652
		Corporate GIS Portal Rollout	125	8	7	17	0	157
		MS Exchange & Doc Sharing	364	0	35	0	0	399
		PC Replacement	2,740	394	0	0	0	3,134
		Server Sustainability	233	61	0	0	0	294
		Telecomms Network	907	215	0	0	0	1,122
		Unified Communications and Video Conferencing	741	0	0	0	0	741
	Asset Sustainability Total		5,752	688	499	962	0	7,901
	Service Development	Applications Projects	961	207	0	0	0	1,168
Property Management System		83	10	0	0	0	93	
	Service Development Total	1,044	217	0	0	0	1,261	
Customer and Support Services Total		6,796	905	499	962	0	9,162	

Head of Service	Category	Project	Previous				Future			
			Years £000's	2017-18 £000's	2018-19 £000's	2019-20 £000's	Years £'000s	Total £000s		
Facility Services	Asset Sustainability	Aqualibrium	28	0	0	0	0	28		
		Argyll House, Dunoon	48	40	168	0	0	256		
		Asbestos Capital Property Works	72	17	0	0	0	89		
		Block Allocation	0	163	305	525	0	993		
		Bowmore Area Office	36	1	0	0	0	37		
		Burnett Building	74	2	0	0	0	76		
		Capital Property Works 16/17	68	14	0	0	0	82		
		Castle House, Dunoon	45	10	1	0	0	56		
		Dunoon Office Rationalisation	3	0	227	0	0	230		
		Eaglesham House, Rothesay	63	8	0	0	0	71		
		Fire Risk Assessment Works 16/17	0	50	0	0	0	50		
		High Street, Rothesay	14	0	0	0	0	14		
		Hill Street Dunoon Rewire	2	0	33	0	0	35		
		Joint Valuation Board	0	39	0	0	0	39		
		Jura Service Point	20	0	0	0	0	20		
		Kilarrow House	120	7	0	0	0	127		
		Kilmory Castle	241	75	80	0	0	396		
		Kilmory Castle 2012-13	142	1	0	0	0	143		
		Legionella Capital Works 16/17	8	31	0	0	0	39		
		Legionella Control Works	0	150	425	425	0	1,000		
		Lorn House, Oban	96	7	0	0	0	103		
		Manse Brae District Office	0	63	2	0	0	65		
		Manse Brae Roads Office	34	10	28	0	0	72		
		Mill Park Depot	72	1	0	0	0	73		
		Oban Municipal Buildings	234	10	0	0	0	244		
		Oban Office Rationalisation	0	3	0	0	0	3		
		Old Quay Head Offices, Campbeltown	28	6	0	0	0	34		
		Tobermory Area Office	38	69	2	0	0	109		
		Union Street, Rothesay	76	2	0	0	0	78		
		Whitegates Office, Lochgilphead	30	6	0	0	0	36		
		Willowview Oban	19	5	0	0	0	24		
			Asset Sustainability Total		1,611	790	1,271	950	0	4,622
			Strategic Change	Asset Management Fund	0	0	2,000	0	0	2,000
				Campbeltown Office Rationalisation	595	1	0	0	0	596
		Carbon Management - Group Heating Conversion Project (Prudential Borrowing)	1,538	464	14	0	0	2,016		
		Carbon Management Business Cases (FPB)	201	60	0	0	0	261		
		Carbon Management Capital Property Works 16/17	19	20	0	0	0	39		
		Carbon Management Fuel Conversions (FPB)	107	38	0	0	0	145		
		Helensburgh Office Rationalisation (FPB,REC)	11,364	68	406	0	0	11,838		
		Kilmory Biomass Project OBC (FPB,REV)	956	43	0	0	0	999		
		Non-NPDO Schools PV Panel Installations	399	89	0	0	0	488		
		NPDO Schools Solar PV Panel Installations	723	150	0	0	0	873		
		Oil to Gas Heating Conversions (FPB)	182	27	0	0	0	209		
		Tiree Shared Offices	0	10	0	0	0	10		
	Strategic Change Total		16,084	970	2,420	0	0	19,474		
	Area Committee	Area Committee	25	44	0	0	0	69		
	Area Committee Total		25	44	0	0	0	69		
Facility Services Total			17,720	1,804	3,691	950	0	24,165		
Overall Total			24,516	2,709	4,190	1,912	0	33,327		

Head of Service	Category	Project	Previous	2017-18			Future		Total	
			Years	2017-18	2018-19	2019-20	Years	Total		
			£000's	£000's	£000's	£000's	£'000s	£000s		
Economic Development	Service Development	Fionnphort Village Hall Link	13	0	0	0	0	13		
		Kilmartin House	0	0	0	200	200	400		
		NVA	0	250	0	0	0	250		
		Safe Streets, Walking and Cycling (CWSS)	377	127	8	9	0	521		
		SPT	937	475	0	0	0	1,412		
		Service Development Total		1,327	852	8	209	200	2,596	
	Strategic Change	01 TIF - Lorn/Kirk Road	110	128	0	0	0	238		
		05 TIF - North Pier Extension	185	375	0	0	0	560		
		09 TIF - Oban Airport Business Park	426	164	0	0	0	590		
		CHORD - Campbeltown	3,460	0	1,326	0	0	4,786		
		CHORD - Dunoon	2,248	7,650	769	1,254	0	11,921		
		CHORD - Helensburgh -Public Realm Imprv	6,365	865	0	0	0	7,230		
		CHORD - Oban	3,740	3,991	226	0	0	7,957		
		CHORD - Rothesay	661	5,779	6,105	0	0	12,545		
		Dunoon CARS	0	500	0	0	0	500		
		Glengorm Wind Turbine	393	44	0	0	0	437		
		Helensburgh Waterfront Development	244	530	250	2,679	14,684	18,387		
		Hermitage Park	53	0	0	0	0	53		
		OBC for Dunoon Pier	2,834	-4	0	0	0	2,830		
		Rothesay THI	0	200	0	0	0	200		
			Strategic Change Total		20,719	20,222	8,676	3,933	14,684	68,234
		Economic Development Total			22,046	21,074	8,684	4,142	14,884	70,830

Head of Service	Category	Project	Previous	2017-18			Future		Total
			Years	2017-18	2018-19	2019-20	Years	Total	
			£000's	£000's	£000's	£000's	£'000s	£000s	
Roads and Amenity Services	Asset Sustainability	Astro Pitch Repairs	15	315	20	400	0	750	
		Block Allocation	0	513	2,804	5,000	0	8,317	
		Bridge Strengthening	1,799	691	-52	250	0	2,688	
		Castle Lodge Building Works	34	96	0	0	0	130	
		Cemetery Houses	32	0	18	0	0	50	
		Environmental Projects	358	221	166	0	0	745	
		EV Quick Chargers	440	-40	0	0	0	400	
		Fleet Management	6,182	35	0	0	0	6,217	
		Flood Prevention	322	2	171	38	0	533	
		Footpath Improvements	0	370	130	0	0	500	
		Furnace Coastal Protection	122	22	0	0	0	144	
		Glengorm - Capping	48	46	106	0	0	200	
		Grass Cutting Plant Purchases - CFCR	0	41	0	0	0	41	
		Lighting	1,318	25	360	0	0	1,703	
		Public Convenience Upgrades	0	0	66	0	0	66	
		Roads Reconstruction	24,200	3,000	500	0	0	27,700	
		Tarbert All Weather Sports Pitch	103	5	62	0	0	170	
	Traffic Management	301	67	0	0	0	368		
	Asset Sustainability Total			35,274	5,409	4,351	5,688	0	50,722
		Service Development	A849 Pennyghael Bridge Mull	127	1	3	0	0	131
			Campbeltown Old Quay	1,376	1	47	0	0	1,424
			Cycleways - H&L (FSPT)	2,267	126	229	0	0	2,622
			Preliminary design for Regional Transport projects (tif)	192	10	19	0	0	221
	Service Development Total			3,962	138	298	0	0	4,398
		Strategic Change	Campbeltown Flood Scheme	4	76	0	0	0	80
			Harbour Investment Programme	0	319	0	0	0	319
			Kintyre Renewables Hub (FGPB)	11,382	733	0	0	0	12,115
	Pier Upgrades		0	290	0	10	0	300	
	Street Lighting LED Replacement		1,012	2,700	0	188	0	3,900	
Strategic Change Total			12,398	4,118	0	198	0	16,714	
Roads and Amenity Services Total			51,634	9,665	4,649	5,886	0	71,834	
Overall Total			73,680	30,739	13,333	10,028	14,884	142,664	

Head of Service	Category	Project	Previous	2017-18			Future		Total	
			Years	2017-18	2018-19	2019-20	Years	Total		
			£000's	£000's	£000's	£000's	£'000s	£000s		
Live Argyll	Asset Sustainability	Aqualibrium	168	102	100	0	0	370		
		Bute Community Education Centre	9	41	110	0	0	160		
		Campbeltown Museum - Burnet Bldg	79	3	24	0	0	106		
		Capital Property Works	97	13	0	0	0	110		
		Community Centres General - Options Appraisal	9	6	0	0	0	15		
		Corran Halls, Oban	526	4	0	0	0	530		
		Dunoon Community Education Centre	159	33	50	0	0	242		
		Lochgilphead Community Ed Centre	31	-2	202	0	0	231		
		Moat Centre	0	12	88	0	0	100		
		Oban Library (Leased Property)	0	60	0	0	0	60		
		Rothesay Swimming Pool	118	43	184	0	0	345		
		Victoria Hall, Campbeltown	589	47	4	0	0	640		
		Victoria Halls, Helensburgh	225	13	44	0	0	282		
		Asset Sustainability Total			2,010	375	806	0	0	3,191
		Service Development	Archives - Wee Manse Brae		41	87	0	0	0	128
				Riverside Leisure Centre Refurbishment	1,041	45	0	0	0	1,086
		Service Development Total			1,082	132	0	0	0	1,214
Strategic Change	Carbon Management		13	37	0	0	0	50		
		Strategic Change Total		13	37	0	0	0	50	
Live Argyll Total			3,105	544	806	0	0	4,455		
Overall Total			3,105	544	806	0	0	4,455		